# **Colorado PLT Strategic Plan 2021-2025**

# **Colorado PLT's Mission:**

To advance environmental literacy and promote stewardship through excellence in environmental education, professional development, and curriculum resources that use trees and forests as windows on the world.

# **CO PLT Strategic Priorities and Outcomes for 2021-2025**

- 1. Audiences
  - a. Workshop Relevance
  - b. Target Audiences
  - c. Accessibility
  - d. Communications

## 2. Facilitators

- a. Engagement
- b. Training
- c. Networking
- d. Diversity
- e. Tools
- 3. Network
  - a. Partnering
  - b. Support
- 4. Cultural Equity
- 5. Funding
  - a. Workshop Fees
  - b. Partners
  - c. Grants
  - d. Alternative Funding Sources

# **Details of CO PLT's Strategic Priorities and Outcomes:**

#### 1. Audiences

By this plan's completion at the end of 2025, Colorado PLT will have accomplished the following relative to audiences:

- a. Workshop Relevance improved workshop relevance based on the following actions:
  - Link PLT's new K-8 guide to current Colorado Academic standards
  - Offer specific workshops.
    - o Grouped grade level workshops
    - o Workshops by audience- formal, nonformal, preservice, natural resource professionals
    - Workshops by topic
  - Develop evaluation metrics to track relevancy.
    - o Grade level bands (include middle school & high school)
    - Homeschool & caregivers
    - o Topics
    - Timeliness (virtual adaptations, current issues)
    - o How workshop participants use PLT after trainings
  - Offer recognition to schools or districts that encourage use of PLT in their classrooms (Outstanding PLT school, PLT Green School, etc).
  - Build the network- learning pathways.
    - o Offer multiple opportunities for participants to engage- PLT doesn't become a one and done training but scaled with multiple ways to engage in professional development.
    - o Offer topic specific workshops (STEM, Energy, Water, Wildfire, etc.).
    - o Create a plan for a resource bank to continue to make PLT relevant for the times.
      - For instance, how can PLT adapt to COVID and support teachers, parents and students?
      - Have wildfire messaging and resources ready to go for when wildfires breakout, etc.
      - The PLT advisory council will evaluate and plan for this each year during work planning.
      - Share this resource bank in applicable places- PLT website, newsletter, etc.
    - o Combine with the other Projects to build an environmental education learning pathway. Ensure that audiences understand the differences between PLT, Wild, Wet, etc.
- b. Target Audiences better reach of target audiences based on the following actions:
  - Identify underserved populations (cultural and geographic) and plan workshops that meet their needs and interests. Tools- audit current workshop participants. Needs assessment to identify who is missing
    - o Culturally

- Geographic
- o Grade levels
  - Middle & high school
  - PreK Elementary
- Home school populations
- Caregivers
- o Families
- o Immigrants
- o Informal educators
- o Formal educators- private, public, charter, parochial
- PreService Teachers
- Evaluate our efforts and reassess focused audiences every two years (see tools in first bullet). Keep in mind tools & resources coming from National PLT.
- c. Accessibility better accessibility based on the following actions:
  - Offer virtual, in person, and hybrid workshops.
  - Assess the cultural relevance of the program for target audiences and adapt it for target audiences if and as needed.
  - Ask what learners need (ADA, Language Translation, Sheltered instruction, financial assistance).
  - Provide resources, guidelines, and facilitator trainings for increasing the accessibility of our workshops for identified needs.
- d. Communications improved communications based on the following actions:
  - Develop and implement a marketing/communications plan for target audiences, which may include any combination of the following:
    - o Culturally diverse and equitable
    - o Geographic
    - o Middle & high school
    - o PreK Elementary
    - Home school populations
    - Caregivers
    - o Families
    - Immigrants
    - o Informal educators
    - o PreService
  - Explore new communication tools: Ideas include social media to market to much larger audiences.
     Teachers, educators, experts can do "take-overs" and share their ideas, projects, activities, etc.
     Perhaps market workshops on NextDoor since people go here for information, etc.
  - Communicate to facilitators who prioritized audiences are & develop facilitators who can serve those audiences.

#### 2. Facilitators

By this plan's completion at the end of 2025, Colorado PLT will have accomplished the following relative to facilitators:

- a. Engagement better facilitator engagement based on the following actions:
  - Create facilitator commitment/ check in form to be used on a annual basis
    - o Commitment form will
      - outline various levels of engagement- ex) leading workshops, sharing PLT with networks, contributing to the Colorado Branch, promoting PLT at a conference, leading a facilitator training.
        - Include a list of expectations & code of conduct for facilitators.
    - o Check in
      - with current facilitators who said that they would still like to be a part of the program but have not engaged by attending a training, check in, survey, leading workshop.
      - Evaluate facilitator effectiveness & address needs (utilize participant workshop evaluations)
  - Create a system to recruit new facilitators- create an advisory council committee to work on this. Evaluate
    how many facilitators are needed in each region. Use this info to guide target numbers for annual
    plans.
  - Plan for annual recognition of active facilitators- ask them how they would like to be recognized.
- b. Training improved facilitator trainings based on the following actions:
  - New Facilitator training
    - Frequency- will depend on need. See targets from engagement. How many people do we want to participate in PLT annually? Do we have enough facilitators to meet this need?
    - o Evaluate models- hybrid Zoom/in person.
    - o Mentorship program- develop Master Facilitators to be able to mentor new facilitators.
    - o Cater towards different facilitator needs. For example, a college student who becomes a facilitator will need different things than a school teacher facilitator. Idea- connect different types of facilitators to lead mixed workshops (ex- formal & non formal)
  - Provide at least one training opportunity a year for current facilitators to be updated on the latest PLT materials/best practices/educational trends.
    - o Assess current facilitator needs and education trends.
    - o Offer Diversity, Equity, & Inclusion training.
    - o Utilize evaluations from workshop participants to identify areas of facilitator growth.
    - o Offer opportunities for facilitators to share their skill sets and provide trainings to other facilitators.
    - o Offer opportunities to connect and learn from other facilitators. Cofacilitators.
    - Develop a facilitator training ladder to encourage continued training & keep facilitators engaged.

- o Create a path for facilitators to work their way up to Master Facilitators.
- Develop a Master Facilitator program.
  - Mentor new facilitators
  - Connect and learn from other facilitators
  - Gain recognition

## c. Networking - enhanced facilitator networking based on the following actions:

- Provide facilitator networking opportunities.
  - Evaluate
    - Mode- in person/ virtual
    - Location- statewide/ regional
  - Format- evaluate communication so facilitators are aware of current priorities and opportunities to engage.
    - Monthly Facilitator Update- email
    - Quarterly check in
    - Annual networking event

## d. Diversity - increased facilitator diversity based on the following actions:

- Develop facilitator recruitment, training, and strategies in response to the needs of the target audiences (see audiences).
  - Seek out and train facilitators for diverse cultures representative of Colorado (Native American, Hispanic, Asian, etc.).
  - o Create a set of targeted goals to achieve a diverse facilitator team.
- Offer yearly facilitator training on Diversity, Equity, & Inclusion topics (ex-cultural competence for educators, anti-racism).

#### e. Tools - improved facilitator-related tools based on the following actions:

- Develop a sharing network for facilitators (flyers, agendas, activity resources, etc.).
- Develop regional Activity Trunks that house Activity resources for workshops.
- Develop topic specific workshop templates/agendas (STEM, Energy, Water, Wildfire, etc.) to encourage facilitators to branch out from PLT basic workshops. Put in a toolkit along with marketing materials that contains flyers and branding messages.
- Connect facilitators to scientists for resources (ex- Skype a Scientist, CSU resources, Extension, the Bug Zoo, the Denver Museum of Nature and Science, CSFS Science & Data Division, etc.).

#### 3. Network

By this plan's completion at the end of 2025, Colorado PLT will have accomplished the following relative to network:

- **a. Partnering increased partnering with statewide environmental education programs** that provide relevant professional development and environmental education resources to each area of the state based on the following actions:
  - Evaluate partnership between CSFS & CAEE- roles, funding, etc.
  - Partner with national and statewide projects to offer joint trainings.
    - CAEE's Regional Councils
    - Water Education CO for WET
    - o Beetles
    - o CSU Extension
    - o Ag in the Classroom
    - o Forest to Faucets program
    - o CPW environmental Education programs
      - PROJECT WILD
      - Teaching Environmental Science Naturally (TEN)/Outdoor Understanding for Teachers (OUT)
    - Conservation districts educational outreach programs
    - Girl Scout and Boy Scout programs to provide PLT activities that meet their badge and advancement requirements
  - Develop a system to consistently reach out to and work with colleges/universities.
    - o Partner with college pre-service teacher programs
  - Assess potential for new partners to collaborate with to help us achieve strategic priorities. (ex look for partnerships to support PLT's new curriculum products like Colorado Tree Coalition for *Discover Your Urban Forests*)
  - Offer joint facilitator trainings for WET, WILD and PLT.

# b. Support - improved support for facilitators and statewide users of PLT based on the following actions:

For Facilitator Networks:

- Develop regional PLT facilitator networks.
  - o Empower facilitators to use their communication networks to spread the word about PLT.

For Statewide Users:

- Establish a ladder of engagement to deepen engagement within the network.
- Develop MicroCredentials (credential for completing a series of trainings) or other incentive to encourage continued participation in the network.

- Develop a PLT Learning Community.
- Provide facilitator-workshop participant social gatherings (area in-person or virtual) to continue the engagement.
  - o Provide opportunities for resource exchange, discussion of progress, etc.
    - Share additional resources, materials, & trainings from national PLT network
- Create a plan to develop the PLT Green School Network in Colorado.

#### 4. Cultural Equity

By this plan's completion at the end of 2025, Colorado PLT will have accomplished the following relative to cultural equity:

- Identify and build relationships with organizations that represent groups that PLT is currently missing.
- The Advisory Council of PLT has the same demographic as we would like to see in the field (exclusive of PLT staff).
  - Black (more than one member)
  - Hispanic (more than one member)
  - Asian (more than one member)
  - o Caucasian (more than one member)
  - o Native American (more than one member)
  - o 50% Rural
  - 50% Front Range
- All Advisory Council members, facilitators, and staff have access to and have completed cultural awareness training.
- Developed an on-going needs assessment to determine the areas that PLT can plug into for the program's underrepresented audiences.
- Work with a facilitator to develop equity strategies for PLT Colorado.
- In possible future hiring opportunities for PLT, the Advisory Council will attempt to help recruit a diverse pool of potential candidates.
- Increase # of Spanish speaking facilitators.
- Ensure opportunities for PLT trainings in each of Colorado's geographic regions.
- Increased facilitators on the Eastern Plains.
- Develop scholarship policies/strategies with an eye to cultural equity as well as other goals.

#### 5. Funding

By this plan's completion at the end of 2025, Colorado PLT will have accomplished the following relative to securing funding to serve the needs of audiences & other strategic plan priorities:

- a. Workshop Fees revenue from workshop fees will be based on the following actions:
  - Evaluate cost recovery to support the program, analyzing current pricing structures, and determining the need for a workshop fee scale.
  - Ensure costs of workshops does not deter offering the program in lower economic areas.
  - b. Partners increased revenue from partners and partnerships based on the following actions:
    - Seek out partners to provide funding.
      - o GOCO/Gen Wild
      - o CO Dept of Ed
      - o minority support groups- BLM, NCAAP
      - o US Fish & Wildlife Service
      - Bureau of Land Management
      - o CAEE Regional Councils
      - o CSU/ Warner College
    - Continue to show value PLT provides to state sponsors CSFS & CAEE.
    - Ensure that potential funders are aware of PLT and accomplishments.
      - o Annual report for partners & funders
- c. Grants increased revenue from grants based on the following actions:
  - Apply for 2 grants per year to support PLT.
    - o National PLT- SFI Education Grants, ee360
    - o American Forest Foundation- Tree Farm grants
    - o SFI community grants
    - o Other grant opportunities as available and appropriate
- **d. Alternative Funding Sources increased revenue from alternative funding sources** such as the following:
  - Look for consistent funding sources such as:
    - o Individual donors & companies of PLT participants
    - o E-mail campaign
    - o Fundraising campaign

#### e. Create a Strategic Budget

• Evaluate funding sources and priority resource needs, as well as the effectiveness of those sources.